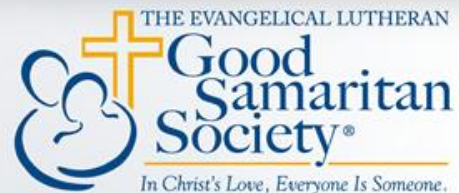


THE EVANGELICAL LUTHERAN GOOD SAMARITAN SOCIETY


Randy Bury, President & CEO



THE EVANGELICAL LUTHERAN GOOD SAMARITAN SOCIETY



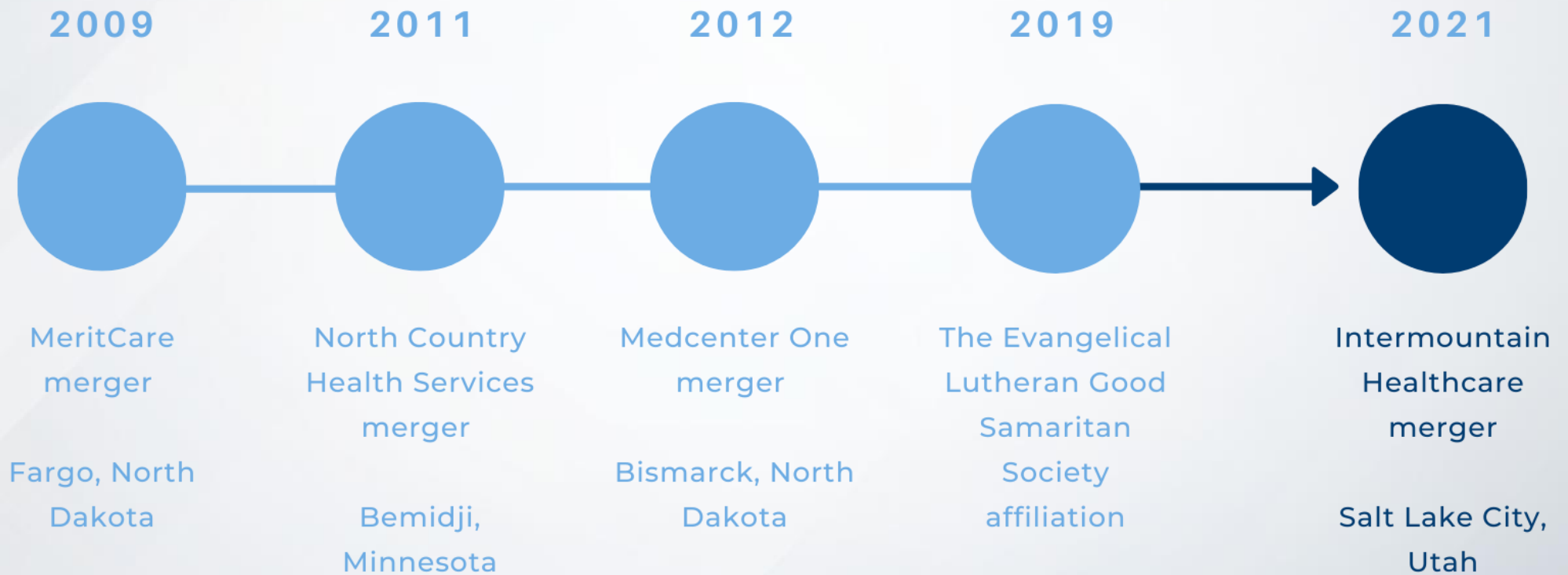
 **\$1.1 billion** in annual revenue

 Presence across **24** states

- **208** senior living centers
- **141** skilled nursing and rehab facilities
- **42** affordable housing locations
- **32** home- and community-based services agencies

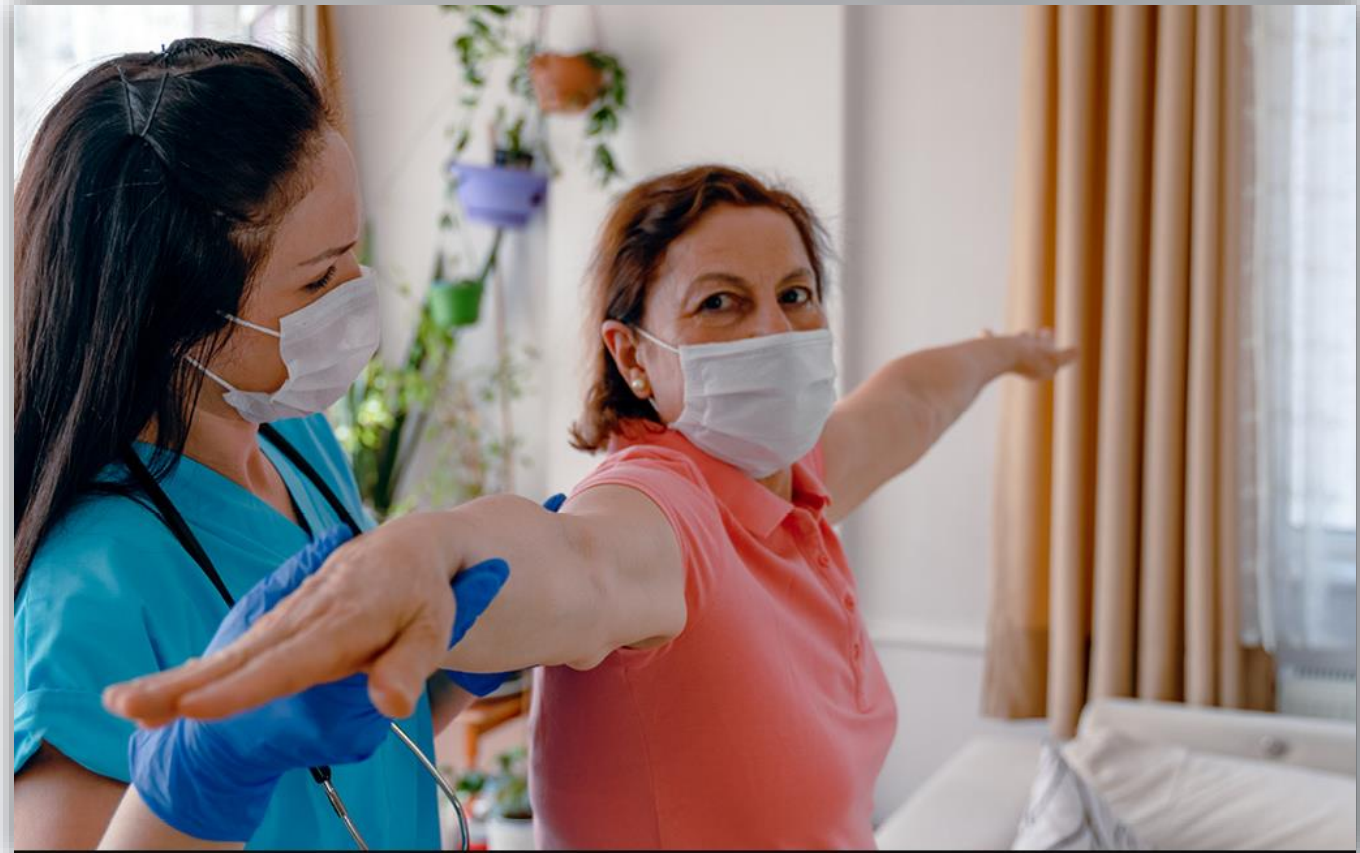


SANFORD HEALTH M&A TIMELINE



SANFORD/GSS INTEGRATION: OUR WHY

- Integration of care
- Quality
- Leveraging scale
- Operational improvement



SANFORD/GSS INTEGRATION: WHAT WE'VE DONE

- Investments in systems and people
 - Requires focus on change management and communication to be successful
- Growth in emerging markets
- Leveraging scale
- Integration of care

